

FN-14015/1/2020-BUDGET NMCG (Comp. No: 264233)

Govt. of India

Ministry of Jal Shakti

Department of Water Resources, River Development & Ganga Rejuvenation
National Mission for Clean Ganga

1st Floor,
Major Dhyan Chand National Stadium,
New Delhi-110002
Dated: - 28 September, 2026

To

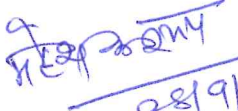
The Project Directors, State Missions for Clean Ganga (SMCG) - Uttarakhand, Uttar Pradesh, Bihar, Jharkhand & West Bengal

Subject: Minutes of the 31st Joint Meeting of Audit Review Committee and Budget Review Committee of National Mission for Clean Ganga (NMCG)-reg.

Minutes of the 31st joint meeting of the Audit and Budget Review Committees of the NMCG held on 7th September, 2026 are attached herewith.

2. Actionable Points are listed in Para-5 of the minutes.
3. An Action Taken Report may be sent to the NMCG at the earliest.

Encl. as above.


28/9/26

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Copy along with a copy of the Minutes for necessary actions on actionable points listed in Para-5 of the minutes.

1. उपमहानिदेशक, एनएमसीजी
2. कार्यकारी निदेशक, (परियोजना), एनएमसीजी
3. कार्यकारी निदेशक, (तकनीकी), एनएमसीजी
4. उप सचिव (प्रशासन), एनएमसीजी
5. सलाहकार (जैव विविधता), एनएमसीजी

प्रतिलिपि :

1. निजी सचिव, महानिदेशक, एनएमसीजी
2. निजी सचिव, कार्यकारी निदेशक (वित्त), एनएमसीजी

Minutes of the 31st Joint meeting of the Audit Review Committee (ARC) and the Budget Review Committee (BRC) of National Mission for Clean Ganga (NMCG) held on 7 September, 2026 at NMCG office, New Delhi.

The 31st Joint meeting of the Audit Review Committee (ARC) and the Budget Review Committee (BRC) of the National Mission for Clean Ganga (NMCG) was chaired by the Director General, NMCG at 2.15 PM on 7 September, 2026 in NMCG office, New Delhi. A list of participants is at **Annexure**.

2. At the outset, Executive Director (Finance), NMCG welcomed Director General - NMCG, colleagues from NMCG and participants from State Missions for Clean Ganga (SMCGs). Thereafter, the Committee was apprised about the Agenda items, and a presentation was made by him.

3. Budget Review Committee

3.1. Review of Budget and its Utilization for FY 2026-27

3.1.1. ED(Finance) - NMCG informed the Committee that against the budget provision of ₹3,100 crores for FY 2026-27, the NMCG has drawn ₹1,100 crores and disbursed ₹787.93 crores till 31 August, 2026. The SMCGs and Executing Agencies have so far utilized ₹316.04 crores. During the initial 4 months of the financial year, the UADD-Madhya Pradesh performed the best by utilizing about 70% of the funds assigned. Uttarakhand and Jharkhand also utilized around 50% of the assigned limits.

3.2 SMCG-Uttarakhand:

3.2.1 ED (Finance) stated that SMCG-Uttarakhand has drawn funds for 29 projects, including 22 projects under O&M. However, no expenditure has been incurred for 7 projects under O&M stage. For under construction projects, 50 percent or more funds has been utilized for 3 projects. Overall, the SMCG has utilized ₹25.45 crore out of total assignment of ₹53.12 crore.

3.2.2 The representative of SMCG-Uttarakhand informed that several bills are under process and an additional amount of ₹10.00 crore is expected to be utilized by the end of Q-2. It was also informed that progress of two projects; Muni Ki Reti and Sapera Basti; has been impacted due to poor performance of the contractor. The funds allocated for projects at Kotdwar and Gaurikund-Tilwada are expected to be utilized by the end of Q-2.

3.3 Uttar Pradesh:

3.3.1 ED (Finance) stated that SMCG-Uttar Pradesh has drawn funds for 37 projects, of which 23 projects are under construction and 14 projects are under O&M. However, no expenditure has been incurred for 17 projects (12 under construction and 5 under O&M). Overall, the SMCG has utilized ₹28.66 crore.

3.3.2 PD-SMCG, informed that bills for about ₹40 crores are in the pipeline for payment and expected to be released within the next 10 days. He further informed that the SMCG-UP too is facing issues due to poor performance of one contractor. He assured that the pace of expenditure will be accelerated and improvement will be reflected within 15 days. A project-wise expenditure review will also be undertaken by him.

3.4 Bihar:

3.4.1 ED (Finance) stated that SMCG-Bihar has drawn funds for 21 projects, of which 8 projects are under construction and 13 projects are under O&M. However, no expenditure has been incurred for 11 projects (2 under construction and 9 under O&M). 50 percent or more funds has been utilized only for 3 projects.

3.4.2 MD, BUIDCO informed that ₹12.2 crore has been utilized. Bills for ₹12.00 crore are under process, and another ₹6.00 crore will be utilized shortly, taking SMCG's total utilization to about ₹30.00 crore within a fortnight. On the projects under O&M, ₹4.9 crore has been spent. Some other bills for Mokama, Motihari etc are also likely to be submitted. The SMCG will submit Q-2 fund demand accordingly.

3.5 Jharkhand:

3.5.1 ED (Finance) stated that SMCG-Jharkhand has drawn funds for 3 under construction projects, and utilized more than 50 percent drawn funds for all 3 projects. Overall, the SMCG has utilized ₹8.78 crore out of total assignment of ₹17.15 crore.

3.5.2 Representative of SMCG-Jharkhand informed that a bill of Rs. 3.5 crore is in process and entire fund assigned to them will be utilized by the end of September, 2026.

3.6 West Bengal:

3.6.1 ED(Finance) stated that SMCG-West Bengal has drawn funds for 23 projects, of which 14 are under construction and 9 are under O&M. Overall utilization of assigned limits by West Bengal is about 20%. The main bottleneck is the Tolly Nullah (Adi Ganga) project, which accounts for ₹50 crores out of the assigned limit of ₹86 crores. No expenditure has been incurred so far under the Tolly Nullah project. The remaining projects in West Bengal are broadly on track.

3.6.2 Director (Finance), SMCG-West Bengal, informed that likely expenditure for the next two quarters has been assessed. The estimated expenditure for the current year is ₹140.00 crore. It was also informed that a new SOP for payments to contractors has now been put in place and bills for ₹ 16-17 crore are likely to be paid in next one week.

3.6.3 Representative of the KMC, informed that work for Tolly Nullah project has now picked up pace. Substantial progress will be visible post Monsoon. An expenditure of approximately ₹38.00 crore is expected under the project in current FY. KMC is regularly monitoring the progress of project.

3.6.4 ED(Project) - NMCG stated that while the KMC is the recipient of PE services, the PE agreement is with WB-SMCG. Payment to PE has been delayed, with resultant delay in approval of design and drawings affecting the progress of the project. ED(P) emphasized that these issues may be resolved urgently in the interest of the project.

3.7 DG-NMCG urged all PDs to undertake project-wise review of expenditure regularly and ensure expeditious payment against works already done.

3.8. RE for FY 2026-27 and BE for 2027-28

3.8.1. The Committee was informed that the pre-Budget meeting by Secretary(Expenditure) will commence from 12 October 2026. NMCG will have to provide Object-Head wise RE for 2026-27 and BE for 2027-28 to DoWR, RD&GR at the earliest. All Proponent Units have been requested to furnish RE for 2026-27 and BE for 2027-28.

3.8.2. ED(Finance) presented a comparison of agency/ component wise expenditure incurred so far and actuals of last two financial years. It was pointed out that projects for Yamuna rejuvenation in Delhi provides a potential for enhanced expenditure. However, because these projects will be taken up on HAM mode, the potential expenditure in current FY will be lower than projected in EFC memo. On the other hand, several projects such as C-Ganga, Survey of India, WII Biodiversity project, CIFRI etc. have either been completed or nearing completion. There is also significant unspent balance with executing agencies for CETP-Jajmau and CETP-Banthar projects. There is little scope of expenditure in the current FY on these projects. The Afforestation projects will require only maintenance expenses during the current year.

3.9. Utilization Certificates

3.9.1 The Committee was informed that Utilization Certificates (UCs) amounting to ₹175.69 crores are outstanding as on date; of which UCs of ₹123.45 crore are outstanding against grants released up to March 2025 and ₹52.24 crore against grants released in FY 2025-26.

3.9.2 It was informed that major chunk of outstanding UCs amounting to ₹110.55 crore are pending from JTETA (Jajmau CETP) and BIPCC (Banthar CETP). Unspent balance with these agencies are now lying for more than a year. Among the agencies with pending UCs against grants released in FY 2025-26 are SFD-UP (₹11.41 crore), CPCB (₹9.08 crore), WRD-MP (₹6.50 crore), SFD-Jharkhand (₹5.59 crore), NIUA (₹4.73 crore), IIT-Delhi (₹4.22 crore)

3.9.3 There is also a long outstanding UC of ₹1.00 crore, pending from the Central Bureau of Communication (erstwhile DAVP). ED(F) informed that two DOs have already been sent from DG-NMCG; now a DO will be sent from Secretary (DoWR, RD & GR) to Secretary (I&B).

4. Audit Review Committee

4.1. Update on Audits of NMCG

4.1.1 Committee was informed that Audit of NMCG's Annual Accounts for FY 2025-26 was conducted by C&AG during 13 - 30 July 2026. Draft Separate Audit Report (DSAR) is awaited.

4.1.2 Internal Audit of NMCG was conducted up to 2024. All 12 Audit observations in the Report for 2017-24 have been dropped. 15 out of 18 Audit observations for the period 2010-17 has also been dropped vide IAW letter dated 24.08.2026. ED(F) stated that efforts are on to settle remaining 3 Audit Paras, **DG-NMCG appreciated the efforts made in this regard, particularly in resolution of long pending Audit Paras.**

4.2. Certification Audit

The Committee was apprised that SMCGs of Uttar Pradesh and Jharkhand have submitted their Statement of Expenditure (SoE) for FY 2025-26 to concerned State AG. For SMCG-Uttarakhand, certification audit has been completed and audit report has been received. SMCG, Bihar is yet to submit SoE to State AG. Representatives of SMCG-Bihar assured to submit SoE to the State AG on the same day. SMCG West Bengal informed that their SoE has been submitted to the State AG and certification audit by AG, WB is scheduled to commence on 9 September 2026. For NMCG, the Committee was informed that Certification Audit had commenced on 1 September and is scheduled to conclude on 8 September.

4.3. Internal Audit of SMCGs

4.3.1. ED(F) informed that the Internal Audit Wing (IAW) of the DoWR, RD & GR has conducted Audit of SMCGs of Uttarakhand and Jharkhand. SMCG-Uttarakhand has also submitted its compliance report, but the IAW sought certain clarifications on 27 March 2026. These clarifications are still awaited. The Audit of SMCG-Jharkhand for FY 2020 to FY 2025 was conducted in Jan – Feb 2026. Audit Report was issued on 6 May 2026. However, the SMCG-Jharkhand is yet to submit their compliance report.

4.3.2. ED(F) stated that a total of 40 observations in the 2 Audit Reports are being shown as outstanding in NMCG's name. Financial Advisor, M/o Jal Shakti is regularly reviewing these Paras. Both SMCGs should furnish requisite compliance report immediately.

4.3.3. Both SMCGs assured to submit compliance reports within a week.

5 Actionable Points

The actionable points are summed up below:

- i. Expenditure progress to be reviewed at the Project Director level; and utilization of assigned limits to be expedited.
- ii. All SMCGs and executing agencies to settle bills for the works already executed and ensure release of payments by 15th September, 2026.
- iii. Proponent Units in the NMCG to furnish RE 2026-27 and BE 2027-28 to Finance Unit immediately.
- iv. All Wing Heads to pursue pending UCs with executing agencies of projects dealt with by their respective Divisions. In particular, JTETA & BIPCC may be directed to refund unspent balance immediately.
- v. D.O. letter to be sent from Secretary, DoWR, RD & GR regarding refund of outstanding amount with Central Bureau of Communication.
- vi. SMCG-Bihar to submit SoE to the concerned State AG immediately.
- vii. SMCGs of Jharkhand and Uttarakhand to furnish compliance report on Audit by IAW immediately.

6. The meeting concluded with vote of thanks to the Chair and all the participants.

List of Participants present in the 31st Joint meeting of the Audit Review Committee (ARC) and Budget Review Committee (BRC) of National Mission for Clean Ganga (NMCG) held on Friday, on 7th September, 2026 at NMCG office, New Delhi.

Following were present during the meeting: -

NMCG

1. Shri Rajeev Kumar Mital, Director General, NMCG ----- In Chair
2. Shri Brijendra Swaroop, Executive Director, NMCG
3. Shri Nalin Kumar Srivastava, Deputy Director General, NMCG
4. Dr. Bhaskar Dasgupta, Executive Director (Finance), NMCG
5. Shri Anup Kumar Srivastava, Executive Director (Technical), NMCG
6. Ms. Rashmi Sharma, Executive Director (Administration), NMCG
7. Shri Mahesh Kumar Kashyap, Deputy Secretary (Finance), NMCG
8. Shri Subrata K. Basu, Senior Consultant (Finance), NMCG
9. Shri Manan Mudgal, Financial Management Specialist, NMCG
10. Shri Harish Kumar Shishodia, Consultant (Finance), NMCG
11. Shri Achyut Kumar Pathak, Project Assistant, Clean Ganga Fund, NMCG
12. Ms. Neema Joshi, Institutional Associate, NMCG
13. Shri Abhishek Sharma, Data Analyst, NMCG

Through video conferencing:

SMCG-Uttarakhand

14. Shri Jaipal Singh Tomar, Finance Director, SMCG, Uttarakhand
15. Ms. Chanda Malasi, Assistant Manager (Finance), SMCG, Uttarakhand
16. Shri D.K. Bansal, GM Ganga, UKPJN, Haridwar, Uttarakhand
17. Shri S K Verma, Technical Advisor, UKPJN, Uttarakhand
18. Shri Pradeep Bhatt, Sr. FMS, SMCG, Uttarakhand

19. Shri P C Kapri, Communication Expert, SMCG, Uttarakhand

SMCG-Uttar Pradesh

- 20. Shri Jogindra Singh, Project Director, SMCG, Uttar Pradesh
- 21. Shri Shaligram, Director Finance, SMCG, Uttar Pradesh
- 22. Shri Sandeep Kumar, Chief Engineer (Ganga), UP Jal Nigam (Rural)
- 23. Shri Mithilesh Kumar Mishra, Unit Head (K&P), SMCG, Uttar Pradesh
- 24. Mrs. Sonalika Singh, Unit Head (C&O), SMCG, Uttar Pradesh
- 25. Shri Neeraj Pandey, Technical Advisor/SEE, SMCG, Uttar Pradesh
- 26. Ms. Priya Agarwal, Sr. FMS, SMCG, Uttar Pradesh

SMCG-Bihar

- 27. Shri Manoj Kumar, IAS, Additional Secretary, UD&HD, Bihar
- 28. Shri Prabhat Bhushan, Officer on Special Duty, UD&HD, Bihar
- 29. Shri Amit Kumar, Assistant Engineer, UD&HD, Bihar
- 30. Shri Animesh Kumar Parashar, MD, BUIDCO, Bihar
- 31. Shri Arvind Kumar Singh, CGM (South), BUIDCO, Bihar
- 32. Shri Sanjeev Kumar Sinha, Project Director, NMCG Cell, BUIDCO, Bihar
- 33. Shri Surendra Mehta, GM, Namami Gange, BUIDCO, Bihar
- 34. Shri Subhash Kumar, Finance Specialist, SPMG, Bihar
- 35. Shri Rajan Kumar Shaw, Accountant, SPMG, Bihar
- 36. Shri Kumar Anand, Accountant, SPMG, Bihar

SMCG-Jharkhand

- 37. Shri Amit Chakravarty, CS cum Project Director (Finance & Admin), JUIDCO, Jharkhand
- 38. Shri Sudhir Sharma, Manager (Accounts), JUIDCO, Jharkhand
- 39. Shri Bibhuti Kumar, GIS Specialist, SMCG, Jharkhand

SMCG-West Bengal

- 40. Shri Abhishek Shukla, IAS, Program Director, SMCG, West Bengal
- 41. Shri Ranjan Kumar Jana, Advisor, SMCG, West Bengal
- 42. Shri Gopal Roy, Director, Finance & Admin, SMCG, West Bengal
- 43. Shri Subhamay Sarkar, Sr. Civil Engineer, SMCG, West Bengal
- 44. Shri Kamal Kumar Roy, Sr. Financial Specialist, SMCG, West Bengal
- 45. Shri Debajyoti Basu, Accounts Officer, SMCG, West Bengal
- 46. Shri Arghya Bhattacharya, Accountant, SMCG, West Bengal
- 47. Shri Pinaki Halder, UDC, SMCG, West Bengal
- 48. Shri Amitava Pal, DG (P&D), KMC, West Bengal
- 49. Shri Prantik Roy, Chief Engineer, GAP, KMDA, West Bengal

Directorate of Urban Administration & Development-Madhya Pradesh

- 50. Shri Sanket Bhondve, Commissioner, UA& DD, MP
- 51. Dr. Sitaram Taigor, Program Manager, MPUDC/ Nodal Officer, Namami Gange, MP